



ANNUAL REPORT

**SWAN VALLEY CONSUMERS COOPERATIVE LIMITED
ANNUAL MEETING AGENDA
May 12th, 2025**

- Call to Order
- Chair's Opening Remarks
- Approval of Agenda
- Motion to extend speaking privileges to visitors
- Minutes of the last Annual Meeting
- Business Arising from the Minutes
- Auditor's Report and Financial Statements – Amanda Dixon, Finance Manager
- Appointment of Auditors
- Nominating Committee Report
- Director Election Results
- Board President's Report
- General Manager's Report
- FCL Delegate's Report
- New Business
- Question Period
- Prize Draws
- Adjournment

Summary of the Minutes of the 84th Annual Meeting of Swan Valley Consumers Cooperative Limited

At 7:30pm on June 5th, 2024, President Larry TerHorst called the Annual Meeting to order. President TerHorst began with a Treaty 4 land acknowledgement and confirmed a quorum of members present for the meeting. He then welcomed everyone to our 84th Annual Meeting which was held in person and introduced participating board and management in attendance. He also requested that those in attendance observe a moment of silence in remembrance of the lives of cooperators who have passed on.

Sharon Alford – Bob Tibble: Motion that we accept the Agenda as printed.

CD

John Sandborn – Brian Cotton: Motion that we extend speaking privileges to visitors.

CD

President TerHorst asked if there were any questions regarding the Minutes of the last Annual Meeting and ensured that everyone had an opportunity to read through the summary.

Jessica Lacasse – Lorne Shevernoha: Motion that we approve the minutes as circulated.

CD

There was no new business arising out of the Summary of the Minutes.

Candace Turchinski presented the Auditor's Report, and Financial Statements. Candace read the Auditor's letter, reviewed the Balance Sheet and Statement of Net Savings and Retained Savings. She referred to the Statement of Cash Flow and the Notes, explaining that the notes provided more details to the statements.

Questions arising out of the reading of the Financial Statements:

Bob Tibble – Asked why there was an increase in total accounts receivable at year-end?

Candace Turchinski – Answered the balance due at the end of 2023 included an increased balance in “other accounts receivable” as compared to the balance in “other accounts receivable” at the end of the 2022 year.

John Sandborn – Asked why the line of credit increased in 2023?

Colin Peters – Answered the line of credit was increased to support the purchase of the home centres.

John Sandborn – Asked did it support the purchase of the business or the purchase of the inventory?

Colin Peters – Answered it was designed to support the purchase of both the business and the inventory as well as ongoing operations.

John Sandborn – Asked why there was an increase in the accounts payable balance at year-end?

Candace – Explained the increased balance was related to a corresponding increase in the inventory year-end due to timing.

Jacquie Mydyski-Arp – Wayne Alford: Motion that we accept the Auditor’s Report and Financial Statements as presented.

CD

President TerHorst called on Lorna Munro to speak recommending MNP LLP be appointed as our auditors.

Lorna Munro – Bob Tibble: Motion that we appoint MNP LLP as our external auditor for the 2024 fiscal year.

CD

Jessica Lacasse presented the Nominating Committee’s Report. Jessica stated that the terms of Lorne Shevernoha, Don Hagman and Gary Bartel ended in 2024. The call for nominations was advertised as per the bylaws. Lorne Shevernoha allowed his name to stand, Don Hagman and Gary Bartel are stepping off the board, and applications were received from Lynda Malkoske and Upendra Patel

President TerHorst welcomed Lynda Malkoske and Upendra Patel to the board and looks forward to working with them.

Don Hagman expressed his appreciation for the opportunity to sit on the board of the Co-op.

Larry TerHorst presented the President’s Report.

Colin Peters presented the General Manager's Report.

Tim Mendel presented the FCL Delegate's Report.

John Sandborn – Sharon Alford: Motion that we accept the President's Report, General Manager's Report, Nominating Committee's Report and the FCL Delegate's Report as presented.

CD

New Business

No new business was brought forward.

Service Awards

Don Hagman – 18 years

Lorna Munro – 12 years

Lorne Shevernoha – 9 years

President TerHorst thanked the directors for their dedicated service to the members of Swan Valley Co-op.

Question Period

President TerHorst opened the question period.

Bob Tibble – Asked can you comment on the decrease in sales in the Agro & Petroleum lines of business.

Colin Peters – Answered the change in sales volume was due to price deflation in those commodities. Essentially, we sold the same amount of product at a lower price.

John Sandborn – Asked how many years are estimated to pay off the home centre acquisition?

Colin Peters – Answered that based on the feasibility, we expect a 9 year pay-back, which is in line with major capital expenditures.

Prize Draws were made.

Co-op private label products basket valued at \$100, won by Wayne Alford.

5 – \$50 Co-op Gift Cards won by:

Nicole Hrapsted

Lorne Shevernoha

Jeremy Bergen

Brian Cotton

Jacquie Mydynski-Arp

President TerHorst thanked the attendees for participating in the annual meeting.

Don Hagman: Moved that we move to adjourn the Annual Meeting at 8:09 pm.

CD

Management's Responsibility

To the Members of Swan Valley Consumers Cooperative Limited:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for private enterprises and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Cooperative. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for recommending the appointment of the Cooperative's external auditors.

MNP LLP is appointed by the Members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

April 24, 2025

Signed "Amanda Dixon"

Finance Manager

To the Members of Swan Valley Consumers Cooperative Limited:

Opinion

We have audited the financial statements of Swan Valley Consumers Cooperative Limited (the "Cooperative"), which comprise the balance sheet as at January 31, 2025, and the statements of net savings, retained savings, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Cooperative as at January 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for private enterprises.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Cooperative in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for private enterprises, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Cooperative's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Cooperative or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Cooperative's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report - Continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Cooperative's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Cooperative's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Cooperative to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Brandon, Manitoba
April 24, 2025

MNP **LLP**
Chartered Professional Accountants

Swan Valley Consumers Cooperative Limited

Balance Sheet

As at January 31, 2025

	2025	2024
Current assets		
Cash	\$ 4,903,167	\$ 2,791,042
Accounts receivable (Note 5)	4,322,130	6,435,294
Income taxes recoverable	457,827	155,585
Inventories (Note 6)	18,072,471	22,745,001
Prepaid agriculture suppliers	3,118,469	1,675,539
Prepaid expenses	487,935	454,041
Current portion long-term receivable (Note 7)	10,286	1,828,674
	31,372,285	36,085,176
Long-term receivable (Note 7)	11,724	1,275
Investments		
Federated Co-operatives Limited (Note 4(a))	13,341,519	13,141,567
Other organizations	3,146	2,908
Assets under capital lease (Note 8)	1,482,031	1,652,351
Property, plant and equipment (Note 9)	22,242,562	23,645,421
Total assets	\$ 68,453,267	\$ 74,528,698
Current liabilities		
Line of credit (Note 10)	\$ 7,700,000	\$ 4,000,000
Accounts payable and trust liabilities (Note 11)	11,117,833	17,323,959
Customer prepaid accounts	2,778,518	3,067,835
Current portion of capital lease obligation (Note 12)	383,682	414,997
Current portion of long-term debt (Note 13)	1,100,000	1,337,955
	23,080,033	26,144,746
Lease obligation (Note 12)	198,303	582,024
Long-term debt (Note 13)	7,500,000	8,600,000
Asset retirement obligation (Note 4(b))	26,495	23,556
Total liabilities	30,804,831	35,350,326
Members' equity		
Share capital (Note 14)	15,198,490	16,842,337
Reserves and retained savings (Note 15)	22,449,946	22,336,035
	37,648,436	39,178,372
Total liabilities and members' equity	\$ 68,453,267	\$ 74,528,698

Subsequent event (Note 20)

Approved on behalf of the Board of Directors

Signed "Tim Mendel"

Director

Signed "Kevin Kirkpatrick"

Director

The accompanying notes are an integral part of these financial statements



Swan Valley Consumers Cooperative Limited
Statement of Net Savings and Statement of Retained Savings
For the Year Ended January 31, 2025

	2025	%	2024	%
Sales (Note 16)	\$ 126,057,097	100.0	\$ 117,119,100	100.0
Cost of goods sold	<u>109,224,732</u>	<u>86.6</u>	<u>103,067,395</u>	<u>88.0</u>
Gross margin	<u>16,832,365</u>	<u>13.4</u>	<u>14,051,705</u>	<u>12.0</u>
Expenses				
Operating and administration	18,207,465	14.4	13,953,550	11.9
Net interest (Note 17)	<u>1,059,796</u>	<u>0.8</u>	<u>571,247</u>	<u>0.5</u>
	<u>19,267,261</u>	<u>15.2</u>	<u>14,524,797</u>	<u>12.4</u>
Loss from operations	(2,434,896)	(1.8)	(473,092)	(0.4)
FCL loyalty program (Note 4(c)(ii))	1,003,493	0.8	1,007,916	0.9
Patronage refunds	<u>2,000,065</u>	<u>1.6</u>	<u>2,825,540</u>	<u>2.4</u>
Savings before other income taxes	568,662	0.6	3,360,364	2.9
Income tax expense (recovery) (Note 19)	<u>(2,273)</u>	<u>-</u>	<u>269,584</u>	<u>0.2</u>
Net savings	<u>\$ 570,935</u>	<u>0.6</u>	<u>\$ 3,090,780</u>	<u>2.7</u>
Retained savings, beginning of year	\$ 7,157,602		\$ 6,433,980	
Net savings	570,935		3,090,780	
Transfer to special reserve (Note 15)	(7,157,602)		-	
Transfer to general reserve (Note 15)	(89,566)		(346,790)	
Patronage allocation to members (Note 14)	<u>(481,369)</u>		<u>(2,020,368)</u>	
Retained savings, end of year (Note 15)	<u>\$ -</u>		<u>\$ 7,157,602</u>	

The accompanying notes are an integral part of these financial statements



Swan Valley Consumers Cooperative Limited

Statement of Cash Flows

For the Year Ended January 31, 2025

	2025	2024
Operating activities		
Net savings	\$ 570,935	\$ 3,090,780
Adjustments for:		
Depreciation	3,051,218	2,885,604
Amortization	170,320	190,242
Accretion	1,413	976
FCL patronage refund	(1,999,521)	(2,823,053)
Loss (gain) on the disposal of property, plant and equipment	8,350	(75,147)
Changes in non-cash operating working capital:		
Accounts receivable	2,113,164	(2,067,034)
Income taxes recoverable	(302,242)	478,854
Inventories	4,672,530	(5,279,257)
Prepaid agriculture suppliers	(1,442,930)	(1,674,947)
Prepaid expenses	(33,894)	(211,983)
Long-term receivables	1,807,939	(1,796,288)
Accounts payable and trust liabilities	(6,206,126)	7,431,071
Customer prepaid accounts	(289,317)	1,224,281
Asset retirement obligation	1,526	(10,502)
Cash provided by operating activities	<u>2,123,365</u>	<u>1,363,597</u>
Investing activities		
Redemption of FCL shares	1,799,569	2,258,443
Additions to property, plant and equipment	(1,668,929)	(2,498,465)
Proceeds from the disposal of property, plant and equipment	12,221	92,550
Investment in other organization	(238)	(2,487)
Cash consideration on business combination	-	(4,745,000)
Cash provided by (used for) investing activities	<u>142,623</u>	<u>(4,894,959)</u>
Financing activities		
Repayment of capital lease obligation	(415,037)	(403,289)
Change in line of credit	(1,337,955)	1,940,422
Share capital issued	9,020	5,040
GST on allocation	40,610	52,736
Redemption of share capital	(2,150,501)	(2,531,261)
Cash used for financing activities	<u>(3,853,863)</u>	<u>(936,352)</u>
Net increase in borrowings	(1,587,875)	(4,467,714)
Cash (borrowings), beginning of year	(1,208,958)	3,258,756
Borrowings, end of year	\$ (2,796,833)	\$ (1,208,958)
Borrowings are comprised of:		
Cash	\$ 4,903,167	\$ 2,791,042
Line of credit	(7,700,000)	(4,000,000)
	<u>\$ (2,796,833)</u>	<u>\$ (1,208,958)</u>

The accompanying notes are an integral part of these financial statements



Swan Valley Consumers Cooperative Limited

Notes to the Financial Statements For the Year Ended January 31, 2025

1. Incorporation and operations

Swan Valley Consumers Cooperative Limited ("the Cooperative") was incorporated under the Cooperatives Act of Manitoba on April 17, 1940. The primary business of the Cooperative is operating retail agricultural, home and building, food, and petroleum outlets in Swan River and the Pas, Manitoba and surrounding area.

2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for private enterprises. A precise determination of many assets and liabilities is dependent upon future events and consequently, the preparation of these financial statements involves the use of estimates and approximations. Areas subject to estimation include valuation of accounts receivable, inventory, useful life of property, plant and equipment, impairment of long-lived assets, income taxes, asset retirement obligations, accrued liabilities and potential contingencies. These estimates also affect the disclosure of contingencies at the date of the financial statements and the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates.

These financial statements have been prepared to reflect the following significant accounting policies:

(a) Definition of financial year

The Cooperative's financial year ends on the Saturday closest to January 31.

(b) Cash

Cash is defined as cash and investments with an initial maturity of less than three months.

(c) Inventories

Inventories are valued using a weighted average formula, first-in first-out method, and the retail method. Inventories are stated at the lower of cost and net realizable value. Costs, including an appropriate portion of fixed and variable overhead expenses, are assigned to inventories by the most appropriate method for that particular inventory class.

The Cooperative estimates net realizable value as the amount that inventories are expected to be sold for, taking into consideration fluctuations of retail price due to seasonality less estimated costs necessary to make the sale. Inventories are written down to net realizable value when the cost of inventories is determined to be not recoverable due to obsolescence, damage or permanent declines in selling prices.

(d) Financial instruments

The Cooperative recognizes its financial instruments when the Cooperative becomes party to the contractual provisions of the financial instrument.



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

(i) Arm's length financial instruments

Financial instruments originated/acquired or issued/assumed in an arm's length transaction are initially recorded at their fair value. At initial recognition, the Cooperative may irrevocably elect to subsequently measure any arm's length financial instrument at fair value. The Cooperative has not made such an election during the year.

Investments in equity instruments not quoted in an active market are subsequently measured at cost less impairment, or adjustments for patronage refunds or share redemptions. All transactions with Federated Cooperatives Limited (FCL) are disclosed in a separate note (Note 4). All other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

(ii) Financial asset impairment

The Cooperative assesses impairment of all its financial assets measured at cost or amortized cost. The Cooperative groups assets for impairment testing when available information is not sufficient to permit identification of each individually impaired financial asset in the group, there are numerous assets affected by the same factors, or no asset is individually significant. Management considers whether the issuer is having significant financial difficulty, whether there has been a breach in contract, such as a default or delinquency in interest or principal payments, in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Cooperative determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year.

The Cooperative reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets at the balance sheet date; and the amount expected to be realized by exercising any rights to collateral held against those assets.

Any impairment, which is not considered temporary, is included in current year net savings.

The Cooperative reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in net savings in the year the reversal occurs.

(e) Assets under capital lease

Leases, which transfer substantially all of the benefits and risks incident to ownership of property, are recorded as an acquisition of an asset and the incurrence of an obligation. Under this method of accounting for leases, the asset is depreciated over its estimated useful life and the obligation, including interest thereon, over the life of the lease. Rents on non-capital leases are expensed as incurred. Depreciation on the assets under capital lease are taken over the estimated useful lives of the assets using the following methods and rates:

NH3 tanks	Declining balance	10%
Transport trailer	Declining balance	15%



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

(f) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Depreciation is taken over the estimated useful lives of the assets using the following methods and rates:

Land improvements	Declining balance	4% to 10%
Buildings	Straight-line & declining balance	25 years & 10%
Tanks	Declining balance	10% & 20%
Vehicles	Declining balance	15% & 30%
Furniture & equipment	Declining balance	20% to 30%
Computer equipment	Declining balance	55% & 100%
Asset retirement cost	Straight-line	25 - 30 years

Expenditures for maintenance and repairs are charged to operating expenses as incurred. Significant expenditures for improvements are capitalized. Gains or losses realized on the disposal of property, plant and equipment are reflected in operations in the year of disposition.

Claims for assistance under various FCL programs are recorded as a reduction of the cost of related assets in the period in which eligible expenditures are incurred, with any depreciation calculated on the net amount. An impairment loss is recognized when the carrying amount of a long-lived asset is not recoverable and exceeds its fair value. No such impairment loss was recorded during the year.

(g) Asset retirement obligation

The Cooperative has a liability for an asset retirement obligation in the period in which a legal liability is incurred. The liability is based on management's best estimate. The liability is subsequently adjusted for the passage of time, which is recognized as an accretion expense in the statement of net savings and statement of retained savings. The liability is also adjusted due to revisions in either the timing or the amount of the original estimated cash flows associated with the liability. Actual costs incurred upon settlement of the asset retirement obligations are charged against the asset retirement obligation to the extent of the liability recorded.

(h) Share capital

The Cooperative approves an allocation to members subsequent to year end. The amount is recorded as an addition to share capital and a reduction in retained savings. The Cooperative records the redemption of shares that is to be paid to members at the time it has been approved by the Board of Directors.

(i) Revenue recognition

The Cooperative recognizes revenue when evidence of an arrangement exists, delivery or change of ownership has occurred, the price has been determined, and collection is reasonably assured. Patronage allocations are recognized in savings when earned by the Cooperative.



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

(j) Income taxes

The Cooperative follows the taxes payable method whereby only current income tax assets and liabilities are recognized to the extent they remain unpaid or are recoverable. In addition, the benefit relating to a tax loss incurred in the current period and carried back to prior periods is recognized as a current asset. Current income tax assets and liabilities are measured using tax rates that are enacted or substantively enacted at the reporting date.

(k) Business combinations

Business combinations are accounted for using the acquisition method. The application of this method requires certain estimates and assumptions especially concerning the determination of the fair value of the acquired intangible assets, property, plant and equipment, as well as the liabilities assumed at the date of the acquisition, based on information available at that date.

At the acquisition date, the Cooperative recognizes, separately from goodwill, the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the subsidiary. Identifiable assets acquired and liabilities assumed are measured at their acquisition-date fair values. Any non-controlling interest in a subsidiary is measured either at fair value or at the non-controlling interest's proportionate share of the subsidiary's identifiable net assets.

The consideration transferred for each acquisition is measured as the sum of the acquisition-date fair values of the assets transferred, the liabilities incurred, and equity instruments issued by the Cooperative to obtain control of the subsidiary.

3. Financial instruments and risk management

The significant financial risks to which the Cooperative is exposed are credit risk, interest rate risk, liquidity risk, and commodity price risk.

(a) Credit risk

The Cooperative is exposed to credit risk on accounts receivable from its customers. The Cooperative manages credit risk through an active credit management program. One customer accounts for 10.1% of the accounts receivable balance (2024 - no significant exposure to any individual customer).

(b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. Changes in market interest rates may have an effect on cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. The Cooperative's sensitivity to fluctuations in interest rates is limited to its cash and debt. The Cooperative manages its exposure to interest rate risk through floating rate deposits and borrowings.

(c) Liquidity risk

Liquidity risk is the risk that the Cooperative will encounter difficulty in meeting obligations associated with financial liabilities. The Cooperative is exposed to liquidity risk arising primarily from the current obligations. The Cooperative's ability to meet obligations depends on funds generated by its operations.



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

(d) Commodity price risk

The Cooperative enters into transactions to purchase crop production products, for which market prices fluctuate. The nature of the Cooperative's activities exposes it to risk of changes in commodity prices related to crop inputs that may occur between the time products are received from the supplier and actual date of sale to customers. To mitigate a portion of this risk, the Cooperative enters into contracts with the supplier to purchase the product at specified prices.

4. Transactions with Federated Co-operatives Limited

(a) Patronage refund

The Cooperative, along with other Cooperatives in Western Canada, own FCL. At the end of each year, FCL divides a substantial portion of its net savings among these retail Cooperatives in proportion to the business done by each with FCL. During FCL's fiscal year ended October 31, 2024, the Cooperative purchased goods amounting to \$102,894,793 (2023 - \$98,643,822) from FCL in the normal course of operations.

These purchases resulted in a patronage refund from FCL which was received as non-cash consideration in the form of additional shares in FCL. FCL, based on its available cash flow, redeemed an amount of FCL shares held by the Cooperative. The amounts of the patronage refund and shares redeemed are as follows:

	2025		2024
Opening investment balance	\$ 13,141,567	\$	12,576,957
Patronage refund	1,999,521		2,823,053
Share redemptions	<u>(1,799,569)</u>		<u>(2,258,443)</u>
Closing investment balance	<u>\$ 13,341,519</u>	\$	<u>13,141,567</u>

(b) Asset retirement obligation

The Cooperative participates in a contaminated site management program established by FCL to manage its asset retirement obligations. This program limits the Cooperative's liability to \$25,000 per site as long as the Cooperative continues to exercise due diligence. The Cooperative has two sites under this program. Management believes that due diligence has been exercised. At year end, the Cooperative has accrued a liability in the amount of \$26,495 (2024 - \$23,556). A corresponding amount has been capitalized as an asset retirement cost. Accretion for the current year included in operating and administration expense was \$1,413 (2024 - \$976).

The Cooperative has three fertilizer sites that are covered under the contaminated site management program established by FCL. Management cannot make a reasonable estimate of the future asset retirement obligation due to the uncertainty of the timing of when management would decommission the fertilizer division.



Swan Valley Consumers Cooperative Limited

Notes to the Financial Statements For the Year Ended January 31, 2025

(c) Purchase commitments

(i) Under the terms of the agreement with FCL, the Cooperative has committed to purchase petroleum products, at market price, from the FCL corporate bulk plant over a ten year period commencing from March 2016. Failure to meet this commitment would require the Cooperative to pay a portion of the capital costs of the bulk plant to FCL determined by a formula based upon usage. Management intends to fulfill all existing contracts with FCL.

(ii) Under the terms of the agreement with FCL, the Cooperative has committed to purchase at least 90% of its total goods from FCL and commits, to the best of its ability, to use FCL's services. If the eligibility requirements are met, FCL will pay the Cooperative, on a quarterly basis, a Loyalty Payment based on cents per litre. The Loyalty Payment revenue is accrued as earned.

(iii) Under the terms of the agreement with FCL, the Cooperative has committed to purchase agricultural and home centre-related products from FCL and continue to operate certain agro and home centre locations over periods of ten to thirty years depending on the specific contract. Failure to meet this commitment would require the Cooperative to repay the assistance received on a prorated basis. Total assistance that would be repayable if commitments were not met without FCL approval as at January 31, 2025 amounted to \$1,896,123 (2024 - \$1,896,123). Management intends to fulfill all commitments with FCL.

(iv) Under the terms of the agreement with FCL, the Cooperative has committed to purchase fertilizer products, at market price, from FCL over a five year period commencing from July 2019. Notwithstanding, every July 1 the term of the agreement is automatically extended by one additional year. Failure to meet this commitment would require the Cooperative to pay a termination charge to FCL determined by a formula based on purchases and years remaining in the contract. Management intends to fulfill all existing contracts with FCL.

5. Accounts receivable

	2025	2024
Customer accounts receivable	\$ 4,302,463	\$ 4,528,823
Other accounts receivable	333,024	2,149,471
Allowance for doubtful accounts	<u>(313,357)</u>	<u>(243,000)</u>
	<u>\$ 4,322,130</u>	<u>\$ 6,435,294</u>

6. Inventories

	2025	2024
Raw material	\$ 4,136,320	\$ 4,772,074
Work in process	8,117	237,908
Goods for resale	<u>13,928,034</u>	<u>17,735,019</u>
	<u>\$ 18,072,471</u>	<u>\$ 22,745,001</u>

The cost of inventories recognized as an expense during the year was \$108,513,992 (2024 - \$102,214,015).



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

7. Long-term receivable

	Total	2025 Current Portion	2025 Deferred Portion	2024 Current Portion	2024 Deferred Portion
Tanks & bins	\$ 22,010	\$ 10,286	\$ 11,724	\$ 1,828,674	\$ 1,275

The Cooperative has long-term interest free receivables covering petroleum tank equipment which are recoverable over one to three years. The receivables are secured by the petroleum tank equipment.

8. Assets under capital lease

	Original Cost	Accumulated Depreciation	2025 Book Value	2024 Book Value
NH3 tanks	\$ 2,767,212	\$ 1,371,623	\$ 1,395,589	\$ 1,550,655
Transport trailer	248,151	161,709	86,442	101,696
	<u>\$ 3,015,363</u>	<u>\$ 1,533,332</u>	<u>\$ 1,482,031</u>	<u>\$ 1,652,351</u>

Depreciation for the current year included in operating and administration expense was \$170,320 (2024 - \$190,242).

9. Property, plant and equipment

	Original Cost	Accumulated Depreciation	2025 Book Value	2024 Book Value
Land	\$ 894,320	\$ -	\$ 894,320	\$ 894,320
Land improvements	3,262,671	1,492,594	1,770,077	1,920,831
Buildings	21,330,952	8,539,443	12,791,509	13,616,042
Tanks	736,975	563,996	172,979	192,296
Furniture & equipment	14,185,743	9,948,073	4,237,670	4,628,197
Computer equipment	2,015,592	1,531,285	484,307	249,984
Vehicles	5,210,508	3,353,618	1,856,890	2,141,445
Asset retirement cost	13,550	10,084	3,466	2,306
Under construction	31,344		31,344	-
	<u>\$ 47,681,655</u>	<u>\$ 25,439,093</u>	<u>\$ 22,242,562</u>	<u>\$ 23,645,421</u>

Depreciation for the current year included in operating and administration expense was \$3,051,218 (2024 - \$2,885,604).



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

10. Line of credit

The Cooperative has a \$8,000,000 line of credit with Swan Valley Credit Union of which no amount has been drawn as at January 31, 2025 (2024 - \$nil). The line of credit is secured by a Business Security Agreement and a General Security Agreement. Interest on the line of credit is prime less 0.25% (4.95%) (2024 - 6.95%).

The Cooperative has a \$9,500,000 line of credit with Federated Co-operatives Limited of which \$7,700,000 has been drawn as at January 31, 2025 (2024 - \$4,000,000). Interest on the line of credit is at prime rate (5.2%) (2024 - 7.2%). The line of credit is subject to certain measurable covenants. As at January 31, 2025, the Cooperative is in compliance with such covenants.

11. Accounts payable and trust liabilities

	2025	2024
FCL payables	\$ 9,621,682	\$ 13,951,735
Other payables	887,290	2,737,554
Trust liabilities:		
Payroll deductions	126,749	258,478
Provincial sales tax	96,977	105,837
Federal fuel charge	385,135	270,355
	<u>\$ 11,117,833</u>	<u>\$ 17,323,959</u>

12. Obligation under capital lease

		2025	2025	2024	2024
	Total	Current Portion	Deferred Portion	Current Portion	Deferred Portion
NH3 tanks ⁽¹⁾	\$ 581,985	\$ 383,682	\$ 198,303	\$ 367,044	\$ 582,024
Transport trailer ⁽²⁾	-	-	-	47,953	-
	<u>\$ 581,985</u>	<u>\$ 383,682</u>	<u>\$ 198,303</u>	<u>\$ 414,997</u>	<u>\$ 582,024</u>

⁽¹⁾ The lease agreement for the NH3 tanks matures November 2026, requires semi-annual minimum lease payments of \$189,533 and has a nominal interest rate of 4.78%. This lease is secured by the NH3 tanks under capital lease (Note 8).

⁽²⁾ The lease agreement for the transport trailer matured May 2024. The Cooperative exercised the buyout option at the end of the lease.

The scheduled principal repayments on the capital lease for the next two years are as follows:

2026	\$ 383,682
2027	198,303
	<u>\$ 581,985</u>



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

13. Long-term debt

	Total	2025 Current Portion	2025 Deferred Portion	2024 Current Portion	2024 Deferred Portion
FCL LOC ⁽¹⁾⁽²⁾	<u>\$ 8,600,000</u>	<u>\$ 1,100,000</u>	<u>\$ 7,500,000</u>	<u>\$ 1,337,955</u>	<u>\$ 8,600,000</u>

⁽¹⁾ FCL line of credit, bearing interest at prime rate (5.2%) (2024 - 7.2%), repayable via an annual reduction in available credit, matures June 2031. The loan is subject to certain financial and non-financial covenants. The Cooperative believes it is in compliance with the non-financial covenants as at year-end and has been in compliance since the loan start date. The Cooperative is not in compliance with the financial covenants as at year-end. FCL has provided a written waiver for these covenants. Security for the credit is a Business Security Agreement and a General Security Agreement. The available line of credit decreases as follows:

July 1, 2024 - June 30, 2025	\$ 4,550,000
July 1, 2025 - June 30, 2026	3,900,000
July 1, 2026 - June 30, 2027	3,250,000
July 1, 2027 - June 30, 2028	2,600,000
July 1, 2028 - June 30, 2029	1,950,000
July 1, 2029 - June 30, 2030	1,300,000
July 1, 2030 - June 30, 2031	650,000

⁽²⁾ FCL line of credit, bearing interest at prime rate (5.2%) (2024 - 7.2%), repayable via an annual reduction in available credit, matures December 2033. The loan is subject to certain financial and non-financial covenants. The Cooperative believes it is in compliance with the non-financial covenants as at year-end and has been in compliance since the loan start date. The Cooperative is not in compliance with the financial covenants as at year-end. FCL has provided a written waiver for these covenants. Security for the credit is a Business Security Agreement and a General Security Agreement. The available line of credit decreases as follows:

December 1, 2024 - December 1, 2025	\$ 4,050,000
December 1, 2025 - December 1, 2026	3,600,000
December 1, 2026 - December 1, 2027	3,150,000
December 1, 2027 - December 1, 2028	2,700,000
December 1, 2028 - December 1, 2029	2,250,000
December 1, 2029 - December 1, 2030	1,800,000
December 1, 2030 - December 1, 2031	1,350,000
December 1, 2031 - December 1, 2032	900,000
December 1, 2032 - December 1, 2033	450,000



Swan Valley Consumers Cooperative Limited
Notes to the Financial Statements
For the Year Ended January 31, 2025

The scheduled principal repayments on the long-term debt for the next five years and subsequent are as follows:

2026	\$ 1,100,000
2027	1,100,000
2028	1,100,000
2029	1,100,000
2030	1,100,000
Subsequent payments	<u>3,100,000</u>
	<u><u>\$ 8,600,000</u></u>

14. Share capital

Authorized, unlimited @ \$1	2025	2024
Balance, beginning of year	\$ 16,842,337	\$ 17,308,510
Allocation to members	481,369	2,020,368
Cash from new members	9,020	5,040
GST on allocation	40,610	52,736
Shares transferred from reserves	1,622	2,454
	<u>17,374,958</u>	<u>19,389,108</u>
General repayment	1,369,863	1,552,254
Shares transferred to reserves	25,967	15,510
Withdrawals and retirements	535,799	630,977
Withholding tax	244,839	348,030
	<u>2,176,468</u>	<u>2,546,771</u>
Balance, end of year	<u><u>\$ 15,198,490</u></u>	<u><u>\$ 16,842,337</u></u>



Swan Valley Consumers Cooperative Limited

Notes to the Financial Statements For the Year Ended January 31, 2025

15. Reserves and retained savings

	Special Reserve	General Reserve	Retained Savings	2025	2024
Balance, beginning of year	\$ 5,221,575	\$ 9,956,858	\$ 7,157,602	\$ 22,336,035	\$ 21,252,567
Net savings distributed to retained savings	-	-	570,935	570,935	3,090,780
Patronage allocation	-	-	(481,369)	(481,369)	(2,020,368)
Shares transferred	-	24,345	-	24,345	13,056
Reserve transfers	<u>7,157,602</u>	<u>89,566</u>	<u>(7,247,168)</u>	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 12,379,177</u>	<u>\$ 10,070,769</u>	<u>\$ -</u>	<u>\$ 22,449,946</u>	<u>\$ 22,336,035</u>

16. Sales

	2025	2024
Consumer products	\$ 47,349,042	\$ 34,606,638
Petroleum and agro	<u>78,708,055</u>	<u>82,512,462</u>
	<u>\$ 126,057,097</u>	<u>\$ 117,119,100</u>

All sales are to external customers and no single customer accounts for more than 10% of sales.

17. Net interest

	2025	2024
Interest expense on		
- Short-term debt	\$ 839,096	\$ 368,233
- Long-term debt	501,682	396,412
- Obligation under capital lease	34,972	53,422
Interest revenue	<u>(315,954)</u>	<u>(246,820)</u>
	<u>\$ 1,059,796</u>	<u>\$ 571,247</u>



Swan Valley Consumers Cooperative Limited

Notes to the Financial Statements For the Year Ended January 31, 2025

18. Pension plan

The Cooperative participates in a multi-employer defined contribution plan whereby the Cooperative and participating employees contribute equal amounts up to the maximum allowed under the Income Tax Act. The Cooperative has no unfunded liability under this plan. During the year, the Cooperative recorded \$408,728 (2024 - \$297,652) of expense relating to the plan. There were no significant changes to the rate of employer contributions during the year.

19. Income tax expense (recovery)

The Cooperative accounts for income taxes using the taxes payable method. As a result, the Cooperative's income tax expense varies from the amount that would otherwise result from the application of the statutory income tax rates as set out below:

	2025	2024
Savings before income taxes	\$ 568,662	\$ 3,360,364
Expected income tax expense at the combined tax rate of 9.0% (2024 - 23.9%) net of the small business deduction	51,180	803,127
Decrease in income tax expense resulting from:		
Non-taxable income and non-deductible expense	(34,342)	(83,433)
Patronage allocation to members of \$481,369 (2024 - \$2,020,368)	(43,323)	(482,868)
Income or expenses claimed in different periods for income tax purposes:		
Depreciation in excess of capital cost allowance	30,828	35,295
Other items that impact income taxes:		
Manufacturing and Processing Investment Tax Credit	(2,244)	(4,263)
Non-capital loss carryforward applied	(4,342)	-
Prior year tax adjustment	(30)	1,726
Income tax expense (recovery)	<u>\$ (2,273)</u>	<u>\$ 269,584</u>

The Cooperative has income tax losses which are available to offset income for income tax purposes in the amount of \$35,625 (2024 - \$83,871) until 2041.

20. Subsequent event

Patronage allocation to members

Subsequent to January 31, 2025 the Board of Directors approved a patronage allocation to members in the amount of \$481,369 (2024 - \$2,020,368).



Swan Valley Consumers Cooperative Limited
Unaudited Statistical Information
For the Year Ended January 31, 2025

Record of Sales and Net Savings

	<u>Year</u>	<u>Sales</u>	<u>Net Savings</u>	<u>%</u>
From Date of Incorporation, April 7, 1940, to January 31,	2016	\$ 1,324,358,351	\$ 68,889,378	5.2
	2017	75,156,547	3,795,995	5.1
	2018	80,550,907	3,996,799	5.0
	2019	88,267,571	4,703,901	5.4
	2020	87,243,174	2,626,767	3.0
	2021	83,776,598	2,424,001	2.9
	2022	104,525,978	4,663,650	4.5
	2023	131,857,221	5,722,864	4.2
	2024	117,119,100	3,090,780	2.7
	2025	126,057,097	570,935	0.6
		<u>\$ 2,218,912,544</u>	<u>\$ 100,485,070</u>	<u>4.5</u>

Membership

Members purchasing during the year	6,313
Inactive members	<u>1,160</u>
Total members	<u>7,473</u>





Board of Directors

Director	Address	Office	Term Expires
Jacque Mydynski-Arp	Swan River	Director	2025
Jessica Lacasse	Swan River	Vice President	2025
Larry TerHorst	Kenville	President	2025
Tim Mendel	Swan River	Director	2026
Lorna Jean Munro	Mafeking	Director	2026
Kevin Kirkpatrick	Swan River	Director	2026
Upendra Patel	Swan River	Director	2027
Lorne Shevernoha	Swan River	Board Secretary	2027
Lynda Malkoske	Swan River	Director	2027

As indicated above, the terms of the following Directors expire this year

Years of Service		
Larry TerHorst	Swan River	20
Jessie Lacasse	Swan River	6
Jacque Mydynski-Arp	Minitonas	3

Up for re-election this year are Jessie Lacasse and Jacque Mydynski-Arp. Larry TerHorst is stepping off the board.

President's Report

Your Swan Valley Co-op recorded sales of over \$126 million during the 2024 fiscal year with net savings of \$568K. These results were achieved thanks to the continued patronage of our members and the combined efforts of team leaders and team members as well as the Board of Directors. Throughout the 2024 year there were 988 new membership applications, total member cash repayments of \$1.12 million and an equity allocation of \$2.02 million to members based on 2023 purchases.

Looking forward to 2025, an allocation of \$481K to members based on 2024 purchases has been approved. This allocation will be based on 0.25% of Food purchases, 0.50% of Agro purchases, 0.50% of Petroleum purchases and 0.20% of Home Centre purchases. In June 2025, a cash repayment of \$262K will be going to members based on 60% of the current year's allocation.

Your Board of Directors held 11 meetings during the year as well as sustainability, governance, property, and nominating committee meetings, as necessary. Our ongoing commitment to provide excellent service, products and facilities for our customers allows our Co-op to generate revenues and profits. This gives us the opportunity to provide equity and cash back to our members as well as scholarships and donations to community organizations and events throughout our trading area.

Your Board holds strategic planning sessions to discuss the future needs and direction for your Co-op. Members of the property committee tour our facilities and meet with department team leaders to discuss asset requirements and potential opportunities. This information, along with a ten-year financial forecast, forms the basis of the planning sessions. Together with the General Manager and leadership team, we develop our five-year corporate goals, understanding that we need to evolve with the ever-changing retail landscape to ensure our long-term viability as a co-op.

This year several of our directors attended the FCL June District 5 meeting in Brandon as well as the Fall Leaders Conference in Vancouver. Delegates attending the FCL 96th AGM in Saskatoon were Jessie Lacasse, Upendra Patel, and Larry TerHorst, with Lorne Shevernoha attending as a visiting director.

We thank our members for their continued support and our team members for their service and dedication. Our goal is to provide strong leadership into the future so that we achieve our vision of being the retailer of choice in the communities we serve.

In closing, I want to acknowledge that this is my last AGM as a member of the Board of Directors. Having reached the limit for the number of terms to be served as a director, I will be stepping off the Board at the end of this meeting. Thank you to the Swan Valley Co-op for the opportunity to have served as a director and as Board President. There have been many challenges and opportunities for the Co-op during my time on the Board and it was great to participate with the Board, GM, and team members to work through those events and keep the Co-op moving forward. It was an excellent experience, and I have learned a great deal during my time on the Board. I have every confidence that the Board and new President will provide great leadership to keep the Co-op growing and successful. Thank you again for the opportunity to have served.

On behalf of the Board of Directors,

Larry TerHorst,

President

General Manager's Report

Swan Valley Co-op surpassed \$126 million in sales while achieving net savings totalling \$568,000. The earnings are reflective of a challenging fiscal year despite the best efforts of our teams and strong support from our member owners. The main factors of the reduced earnings were a drop in sales and profit margins as well as reduced equity and loyalty payments from our wholesale, Federated Co-operatives Limited. My report will highlight our operations in 2024 and plans for 2025 and beyond.

A major focus in 2024 was the start up of our two new home centres which came as a result of completing a significant diversification opportunity by acquiring two Timber Mart locations in Swan River and The Pas. The two new home centres have provided Co-op members access to additional retail essential services in home and building supplies. The addition of these two new locations provide additional growth opportunities for our Co-op, along with increasing business diversity that will enhance our long-term financial health and relevancy to members.

Your Co-op turns 85 years young this year and we're excited to celebrate with our owners. Please watch for current and upcoming ways this year to celebrate with us. In the coming weeks, we will be announcing three local community groups who will be receiving \$8,500 Co-op legacy project grants.

Your Co-op continues to support local groups and organizations by assisting them with their fundraising activities. Last year we invested over \$142,000 back into our local community through donations to these groups, improving the places where we live, work and play. We were proud to support groups such as the Benito & District Recreation Centre, who was our Fuel Good Day partner, as well as many local schools, sports and recreation clubs and other community groups. In addition to the above amount, we were pleased to award \$62,000 of Co-op Community Spaces funding to Thunderhill Ski Club for the installation of a magic carpet to assist new skiers in taking up this activity.

Each year we review our current and future needs as a business and create plans to address them. Here are three focus areas that describe our path forward as a Co-op.

- **We are committed to our team.** We show this commitment by:
 - Investing in learning and development of our team
 - Providing the equipment, tools, and resources to serve our members safely each day
 - In 2024, we undertook a number of safety initiatives such as updating emergency response plans and further development of preventative maintenance and safety due diligence programs

- **We are committed to getting better every day.** We pursue continuous improvement by:
 - Investing in new technology, facilities, and assets. In 2025 we will be completing a significant upgrade to a new accounting and financial reporting software system that will drive productivity and efficiency through automation as well as improve employee and member experience
 - Embedding a culture of safety in our workplaces every day
 - Looking at new and existing ways to be efficient, productive, and profitable

- **We make a difference in our members' lives.** We make this difference by:
 - Committing to provide an excellent customer experience that creates fans who recommend us to their family and friends, helping our business grow
 - Committing to build meaningful relationships with Indigenous Peoples in the spirit of reconciliation, sustainability, and integrity, and honouring our responsibility towards this land. As we continue our journey of Truth & Reconciliation, we recognize the pain of the past and are committed to learning and actively advancing reconciliation in our local communities

I want to close by thanking our team. I'd like to offer a sincere thank you for the way you've delivered excellent customer experiences to our members and guests this past year. What you do each day really matters to our Co-op members and communities.

Thank you to the Board for their strategic direction, support, and trust they place in our team, moving us toward our vision. A special thank you to Larry for his 20 years of service to Swan Valley Co-op, including 8 years as board president. And, of course without the much-needed support of **you**, our members, we would not exist. Thank you for your business.

Colin Peters, General Manager

FCL Delegate's Report

The 96th Annual General Meeting of members of Federated Co-operatives Ltd. (FCL) was held in person on March 2nd and 3rd 2025 in Saskatoon, SK.

There were 154 retailers with 319 delegates eligible for the AGM. A total of 115 retailers participated with 262 delegates registered, all Co-op directors could choose to participate, but only delegates could vote. Attending the AGM for Swan Valley Co-op were Delegates TerHorst, Patel, Lacasse, with Shevernoha attending as a visiting delegate.

A total of 4 resolutions were presented with one each pertaining to: meeting procedure, FCL director remuneration, and term limits to be eligible for the FCL Board.

Senior Leadership Team (SLT) presentations were made on March 2 2025, with these being some of the highlights:

- The Energy Roadmap is on hold pending potential political and economic challenges.
- The projected new canola crush plant is also on hold due to costs and potential changes.
- Hydrogen and renewable diesels will ensure our energy and ag divisions are strong into the future.
- FCL is well prepared to meet the regulatory demands and serve energy and ag members for decades to come.
- Recognition and consideration was given to a regrouping of cooperative values in excellence in customer experience , efficiency in operations and a strong balance sheet as we head into uncertain times.
- 2025 is the International Year of Cooperatives.

FCL CEO, Heather Ryan, shared that Co-ops were founded on the values of working together and focusing on solutions during tough economic and uncertain times. We will remain strong in our values by focusing on being efficient, effective and ensuring we are financially strong and conservative.

District 5 (Manitoba) Update

- Nicole Smith was elected as District 5 director on the FCL Board at the AGM.
- Sharon Alford has retired after years of dedicated service. Paul Hames is the new Chair of the FCL Board.
- Malissa Prowan has a 1 (one) year position on the Nominations Committee
- Jessie Lacasse of Swan Valley Co-op was elected to a 2 (two) year term on the Nominations Committee.

Submitted by: Jessie Lacasse, Swan Valley Co-op Delegate

